<table>
<thead>
<tr>
<th>Engine Company</th>
<th>Ladder Truck</th>
<th>Heavy Rescue</th>
<th>Strike Team</th>
<th>Task Force</th>
<th>Water Tender</th>
</tr>
</thead>
<tbody>
<tr>
<td>Company</td>
<td>Shelter/Assist Occupants</td>
<td>Protect Occupants</td>
<td>Foam Tender, Firefighting</td>
<td>Water Tender, Firefighting (Tanker)</td>
<td>Helicopters, Firefighting</td>
</tr>
<tr>
<td>Airport Crash Fire Rescue</td>
<td>Fire Boat</td>
<td>Fire/ Hazmat Resources</td>
<td>Urban Search &amp; Rescue</td>
<td>Fire Support Services</td>
<td>Maps/ Preplan</td>
</tr>
<tr>
<td>Thermal Imager</td>
<td>Ventilation Company/Crew</td>
<td>Air/ SCBA</td>
<td>Monitor Atmosphere</td>
<td>Fire Casualty</td>
<td>Fire Support Services</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Division (Floor Level)</td>
</tr>
<tr>
<td>Team/Service</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Critical Incident Stress Management Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EOC Management Support Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Evacuation Coordination Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mobile Communications Center</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mobile Feeding Kitchen</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tractor Trailer</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Assistance Coordinator</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rapid Needs Assessment Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Shelter Management Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Volunteer Agency Liaison</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Animal Health Resources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Emergency Medical Services Resources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fuel Tender (Gasoline, Diesel, Avgas, AKA Gas Tanker)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mobile Communications Unit (EMS/Law/Fire)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. Coast Guard National Strike Force</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Works Resources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debris Management Monitoring Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debris Management Site Reduction Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Disaster Assessment Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Disaster Recovery Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dump Truck on Road</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Electrical Power Restoration Team</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Generators</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
HIGHWAY NINE “S” PLAN
1/9 SURVEY INCIDENT HIGHWAY FACTORS
2/9 SAFETY HAZARDS ASSESSMENT
3/9 SIZE-UP (HIGHWAY) FACTORS
4/9 SEPARATE FROM TRAFFIC
5/9 SET-UP PROCESS FOR COMMAND

6/9 START OPERATIONS OF INCIDENT
7/9 SEE RESURVEY REVALUATE
8/9 SORT PRIORITIES
9/9 SEND UNITS AWAY DEMOBILIZE

FLAGGER
TRAFFIC CONTROL DEVICES

BARRICADE TRUCK
FOLLOW ME TRUCK
TRAFFIC CONE TRUCK
LAW ENFORCEMENT UNIT
MOTOR ASSISTANCE UNIT
CONTRACT SERVICE VEHICLE

SAND TRUCK
BULLDOZER
FUEL TRUCK
MOBILE COMMAND UNIT
OCCUPANT SURVIVAL ASSESSMENT
SCENE ACCESS

EGRESS
<table>
<thead>
<tr>
<th>Towing Group</th>
<th>Enroute Resources</th>
<th>DEPT OF TRANSPORTATION STATE/LOCAL</th>
<th>Traffic Management Control Manager DOT</th>
<th>Scene Security</th>
<th>Motor Assistance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fire Suppression</td>
<td>Medical</td>
<td>Law</td>
<td>Interstate Division</td>
<td>Interchange Control</td>
<td>Traffic Control</td>
</tr>
<tr>
<td>Towing Class</td>
<td>Highway Incident Management</td>
<td>Freeway Incident Management</td>
<td>Highway Sign Truck</td>
<td>Maintenance Truck</td>
<td>Accident Reconstruction</td>
</tr>
<tr>
<td>Towing and Impoundment</td>
<td>Signage Task Force</td>
<td>Traffic Signal</td>
<td>Traffic Control Branch</td>
<td>Investigation Group</td>
<td></td>
</tr>
</tbody>
</table>
HOSTAGE NEGOTIATION TEAM/UNIT/GROUP

- SWAT/ERT
- TACTICAL TEAM
- TACTICAL SUPPORT UNIT
- PRIMARY HOSTAGE NEGOTIATOR

- SECONDARY HOSTAGE NEGOTIATOR
- HOSTAGE SUPPORT TEAM
- HOSTAGE INTEL
- HOSTAGE NEGOTIATION TEAM/UNIT/GROUP

- SPECIALIST EQUIPMENT MANAGER
- BOMB DISPOSAL UNIT
- EXPLOSIVES TEAM

- LAW ENFORCEMENT AVIATION-HELICOPTERS-PATROL & SURVEILLANCE
- DOWN RANGE MONITOR
- K-9 UNIT
- INITIAL SEARCH
- AREA SEARCH
- INITIAL SEARCH
- PRIMARY HOSTAGE NEGOTIATOR

- LAW ENFORCEMENT OBSERVATION AIRCRAFT (FIXED-WING)
- BOMB SQUAD
- COUNTER SNIPER TEAM/UNIT
- COUNTER SNIPER HIGH/GROUND
- COUNTER SNIPER LOW/GROUND

AIR SUPPORT POLICE-HELICOPTER

- POLICE HELICOPTER
- LAW ENFORCEMENT OBSERVATION AIRCRAFT (FIXED-WING)
- BOMB SQUAD
- COUNTER SNIPER TEAM/UNIT
- COUNTER SNIPER HIGH/GROUND
<table>
<thead>
<tr>
<th>SPECIAL EVENTS</th>
<th>PARADE UNIFIED COMMAND</th>
<th>CROWD CONTROL</th>
<th>PARADE</th>
<th>SPECIAL EVENT UNIFIED COMMAND</th>
<th>SCHOOL DISTRICT</th>
</tr>
</thead>
<tbody>
<tr>
<td>STADIUM SECURITY</td>
<td>PARKING AND TRAFFIC</td>
<td>SPECIAL EVENT</td>
<td>CEREMONY</td>
<td>DIGNITARIES</td>
<td>CROWD SECURITY</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>SITE SECURITY</td>
</tr>
<tr>
<td>SHUTTLES</td>
<td>PARKING</td>
<td>PARADE ROUTE</td>
<td>SPECIAL EVENT COMMUNICATIONS</td>
<td>FOOD SERVICE</td>
<td>FIRE/ EMS STANDBY</td>
</tr>
<tr>
<td>LOGISTICS SECTION</td>
<td>MEDICAL UNIT</td>
<td>PROTESTERS</td>
<td>INCIDENT TRANSPORT BUSSSES</td>
<td>COMFORT STATIONS</td>
<td>SPECIAL EVENTS COORDINATOR</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>POLICE SERVICES</td>
</tr>
<tr>
<td>Position</td>
<td>Responsibility</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>----------------------------------------------</td>
<td>--------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Treatment Area Manager</td>
<td>Immediate Treatment Area Manager</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Treatment Area Manager</td>
<td>Delayed Treatment Area Manager</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Minor/Hold Treatment Manager</td>
<td>MCI Scene Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Morgue Manager</td>
<td>Triage Unit Leader</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Triage Porter Crew(s)</td>
<td>Triage Personnel or Crews</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Treatment Unit Leader</td>
<td>Patient Transportation (Start with) Leader</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patient Transportation Crews</td>
<td>Patient Transportation (Large Event) Crews</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Treatment Area Manager</td>
<td>Triage Personnel or Crews</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MCI Scene Manager</td>
<td>Patient Transportation (Large Event) Crews</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Minor/Morgue Manager</td>
<td>Medical or Multi Casualty Branch Director</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MCI Five ’S’ Plan</td>
<td>Delayed Minor</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MCI Safety Plan</td>
<td>HAZMAT Medical Unit</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MCI Survey Plan</td>
<td>MCI Set Up Medical Function</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>MCI Send Info Plan</td>
<td>MCI Start ’Triage’</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
AMBULANCES
GROUND
REGIONAL EMS
TASK FORCE
STATE EMS
TASK FORCE
MEDICAL
REHAB
SUPPORT
FUNCTION
MEDICAL
BRANCH
SUPPORT
AIR
AMBULANCE
COORDINATOR
AIR
AMBULANCE
(FIXED-WING)

AIR
AMBULANCE
(ROTARY-WING)
AMBULANCES
(GROUND)
AMB
FLOW
AMB
FLOW
PATIENT
LOADING
AREA
ONE WAY
TRAFFIC
PLAN

PATIENT
CARE
CAPACITY
INVENTORY
PLAN
SPECIAL
RESOURCES
MCI
SUPPORT
UNIT
COMMUNITY
HOSPITAL
HOSPITAL
TRAUMA
CENTER
MEDICAL
REHAB
SUPPORT
FUNCTION

REGIONAL EMS
TASK FORCE
STATE EMS
TASK FORCE
MEDICAL
CARE
EMERGENCY
CARE
PROCEDURE
TEAM - IV &
MEDS
EMERGENCY
CARE TEAM -
RESPIRATORY
CARE
EMERGENCY
CARE TEAM -
PACKAGING PT.
WMD NOTIFICATIONS

FBI HAZ-MAT RESPONSE (HMREU)

US ARMY TECHNICAL ESCORT UNIT

CHEMICAL BIOLOGICAL DEFENSE COMMAND (CBD-COM)

NOTIFICATION & RESOURCE ATSDR

CHEMICAL BIOLOGICAL INCIDENT RESPONSE FORCE (CBIRF)

US DEPT ENERGY (DOE)

NUCLEAR INCIDENT RESPONSE TEAM NIRT (DOE)

DOMESTIC EMERGENCY SUPPORT TEAM (DEST)

FBI WMD COORDINATOR

NATIONAL RESPONSE CENTER 1.800.424.8800

CENTER FOR DISEASE CONTROL 1.800.311.3435

NATIONAL POISON CONTROL CENTER 1.800.222.1222

CONTAMINATED

EXPOSED

VICTIM ACCOUNTABILITY
  • NUMBER
  • INJURY LEVEL

VICTIMS NON-AMBULATORY OR TRAPPED

OTHER HAZARDS

DISCONTINUE USE OF ALL RADIOS, CELL PHONES, MDT

ESTABLISH LAND LINE FIELD PHONES

REMOVE VICTIMS FROM AFFECTED AREA

DOT ERG #

DISPERsal METHOD

EMERGENCY GROSS DECONTAMINATION
DIVISION ALPHA
DIVISION BRAVO
DIVISION CHARLIE
DIVISION DELTA
DIVISION EDWARD
DIVISION FRANK
SIDE A
SIDE B
SIDE C
SIDE D
SIDE E
SIDE F
SIZE UP FUNCTION
OFFENSIVE ACTION
DEFENSIVE ACTION
INVESTIGATION MODE
FAST ATTACK MODE
QUICK INTERVENTION MODE
LAW ENFORCEMENT ACTION
COMMAND MODE
TRANSITIONAL
CRIME SCENE AWARENESS
COMMAND MODE
SIDE SIDE SIDE SIDE
QUICK INTERVENTION MODE
OUTSIDE
INTERVENTION
MODE
CRIME SCENE AWARENESS
SIDE SIDE SIDE SIDE
CRIME SCENE AWARENESS
SIZE UP FUNCTION
OFFENSIVE ACTION
DEFENSIVE ACTION
INVESTIGATION MODE
FAST ATTACK MODE
QUICK INTERVENTION MODE
LAW ENFORCEMENT ACTION
COMMAND MODE
TRANSITIONAL
CRIME SCENE AWARENESS
COMMAND MODE
SIDE SIDE SIDE SIDE
QUICK INTERVENTION MODE
OUTSIDE
INTERVENTION
MODE
CRIME SCENE AWARENESS
SIDE SIDE SIDE SIDE
CRIME SCENE AWARENESS
SIZE UP FUNCTION
OFFENSIVE ACTION
DEFENSIVE ACTION
INVESTIGATION MODE
FAST ATTACK MODE
QUICK INTERVENTION MODE
LAW ENFORCEMENT ACTION
COMMAND MODE
TRANSITIONAL
CRIME SCENE AWARENESS
COMMAND MODE
SIDE SIDE SIDE SIDE
QUICK INTERVENTION MODE
OUTSIDE
INTERVENTION
MODE
CRIME SCENE AWARENESS
SIDE SIDE SIDE SIDE
CRIME SCENE AWARENESS
SIZE UP FUNCTION
OFFENSIVE ACTION
DEFENSIVE ACTION
INVESTIGATION MODE
FAST ATTACK MODE
QUICK INTERVENTION MODE
LAW ENFORCEMENT ACTION
COMMAND MODE
TRANSITIONAL
CRIME SCENE AWARENESS
COMMAND MODE
SIDE SIDE SIDE SIDE
QUICK INTERVENTION MODE
OUTSIDE
INTERVENTION
MODE
CRIME SCENE AWARENESS
SIDE SIDE SIDE SIDE
CRIME SCENE AWARENESS
INCIDENT WORK ASSIGNMENT

RESOURCES

ALLOCATED

AVAILABLE RESOURCES

ASSIGNED RESOURCES

STAGING ALL RESPONDERS

INCIDENT RESOURCES

INCIDENT WORK ASSIGNMENT

OPERATIONAL RETREAT GUIDELINES

HELISPOT

HELIBASE

HOSPITAL HELIPORT

DESIGNATED INCIDENT FACILITIES

STAGING AREA MANAGER

BASE

CAMPS

INCIDENT TERMINATED

OPEN SPACE INCIDENT

CLOSED SPACE INCIDENT

INCIDENT CONTAINED

INCIDENT CONTINUING

INCIDENT ESCALATING

LOSS STOPPED (INCIDENT DAMAGE)

INCIDENT UNDER CONTROL

INCIDENT CLOSED SPACE

INCIDENT UNDER CONTROL

INCIDENT CONTAINED

INCIDENT CONTINUING

INCIDENT ESCALATING

LOSS STOPPED (INCIDENT DAMAGE)

INCIDENT UNDER CONTROL

INCIDENT CONTAINED

INCIDENT CONTINUING

INCIDENT ESCALATING

LOSS STOPPED (INCIDENT DAMAGE)
AREA COMMAND FUNCTION

UNIFIED AREA COMMAND AGENCY

AREA COMMANDER (AC)

AREA IC

UNIFIED AGENCY REP

COMMAND CONTROL COORDINATION COMMUNICATION COOPERATION

AREA COMMAND BASE RESOURCES

AREA COMMAND DISPATCH OF RESOURCES

AREA COMMAND INFORMATION OFFICER

AREA COMMAND AVIATION COORDINATOR

ASSISTANT AREA COMMANDER LOGISTICS

ASSISTANT AREA COMMANDER PLANNING

AREA COMMAND CRITICAL RESOURCE UNIT

AREA COMMAND SITUATION UNIT

AREA COMMAND LIAISON OFFICER

MULTI-Agency COORDINATION SYSTEM (MACS)

MAC GROUP AGENCY REPRESENTATIVES

MAC GROUP COORDINATOR

STRATEGIC NATIONAL STOCKPILE MEDICINE (HHS)

PREPOSITION NATIONAL RESOURCES FIRE EQUIPMENT

PREPOSITION NATIONAL RESOURCES EMS EQUIPMENT

PREPOSITION NATIONAL RESOURCES WMD/HAZMAT

PREPOSITION NATIONAL RESOURCES OTHER

EMERGENCY SUPPORT FUNCTION ASSETS (ESF'S)
BREATHING PROTECTION

DANGER

RESTRICTED AREA

MEDICAL AID STATION (RESPONDERS)

IMPACT AREA

IMPACT AREA

CRASH SITE

WEAPONS OF MASS CASUALTY

WEAPONS OF MASS TERROR

QUARANTINE PROCESS & POLICE SUPPORT

UNLAWFULLY POSSESSION OF BIO-AGENTS

LAB TEST AGREEMENTS

CBRNE INDICATORS

CIVILIAN FATALITY

CBIRF TEAM US MARINE CORP

THREAT ASSESSMENT

SUSPECTED WMD

RUN OFF CONTROL

UNEXPLODED ORDNANCE UXO

DISSEMINATION DEVICE

ILLEGAL BIO-PROCESSING EQUIPMENT

HAZARDOUS WATER RESCUE

INCIDENT SUPPORT TEAM

INCIDENT AREA

INCIDENT AREA
EVIDENCE PRESERVATION AND COLLECTION

SYMPTOMATIC PATIENTS WITH SIGNS/SYMPHTOMS

ASYMPTOMATIC PATIENTS NO SYMPTOMS “EXPOSED”

REMOTE SITE OPERATIONS HOSPITAL

MASS DECONTAMINATION

B-NICE INDICATORS

1/11 B-NICE BIOLOGICAL

2/11 B-NICE RADIOLOGICAL

3/11 B-NICE INCENDIARY

4/11 B-NICE CHEMICAL

5/11 B-NICE NERVE

6/11 B-NICE BLISTER

7/11 B-NICE CHOKING AGENT

8/11 B-NICE RIOT CONTROL IRRITANT AGENT

9/11 B-NICE BLOOD AGENT

10/11 B-NICE EXPLOSIVE PRE BLAST

11/11 B-NICE EXPLOSIVE POST BLAST

INCIDENT SPECIFIC ACTIONS

SECONDARY DEVICE

PRIMARY DEVICE

TARGET HAZARD OR EVENT

MULTIPLE VICTIMS NON TRAUMA

RESPONDER VICTIMS

EXPLOSION